

CONGRESS '19

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BELGIUM - GHENT

INNOVATIVE HEALTHCARE STRATEGIES

11 > 14 SEPTEMBER 2019

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DESIGN TO OPERATE
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Johnson & Johnson
MEDICAL DEVICES COMPANIES



SIEMENS
Healthineers 



Worldline





BIG DATA & DIGITAL HEALTH



Prof. Dr. Ir. Pascal Verdonck
MedTech Ghent University
Welcome by the theme chair



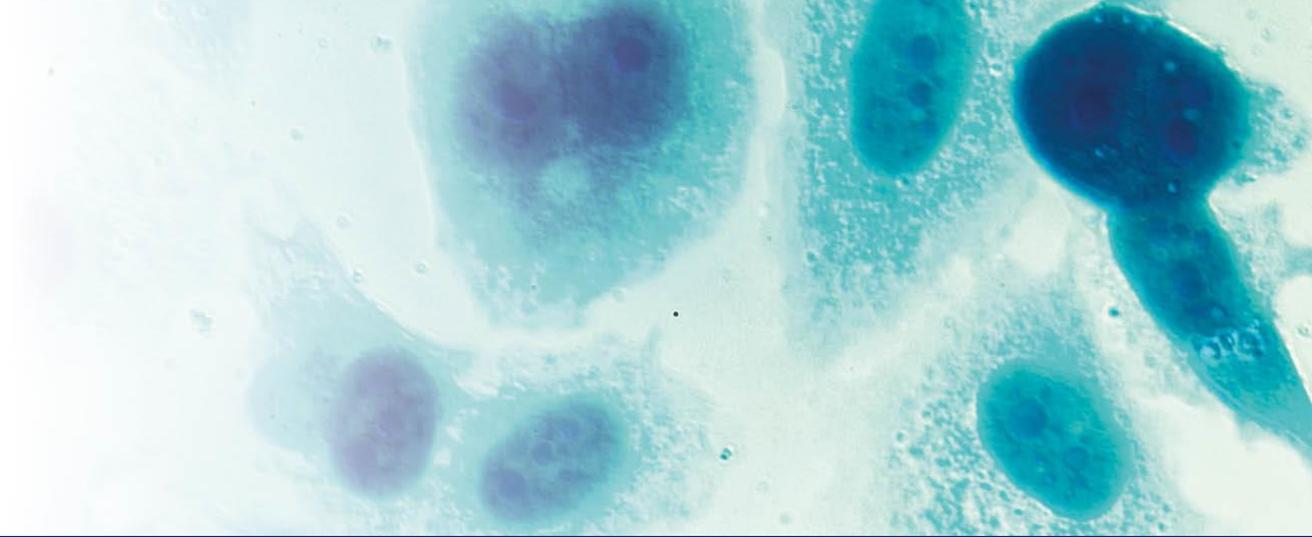


Mr. Bart Vannieuwenhuyse

Data Sciences Lead Benelux campus

Big Data and its added value in clinical research





Big data and its added value in clinical research

Pictured above: Ulcerative Colitis

Bart Vannieuwenhuysse
September 2019 | Janssen Clinical Innovation

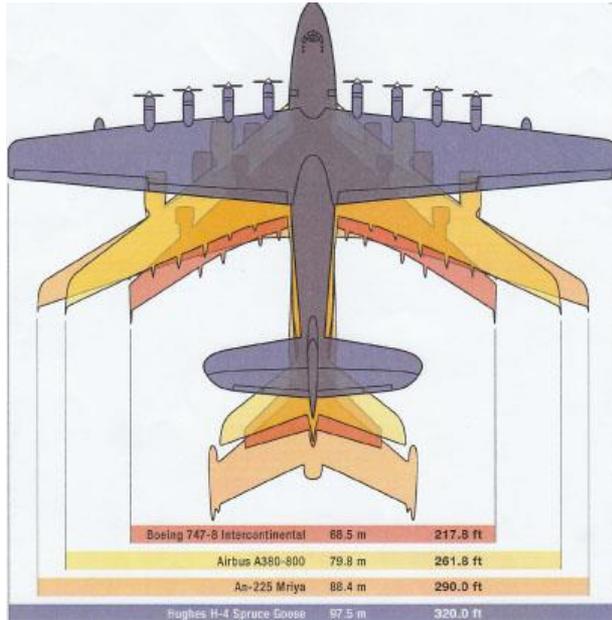
“The patients are waiting!”

To eliminate disease
through developing
highly innovative
medical solutions for
people
around the world



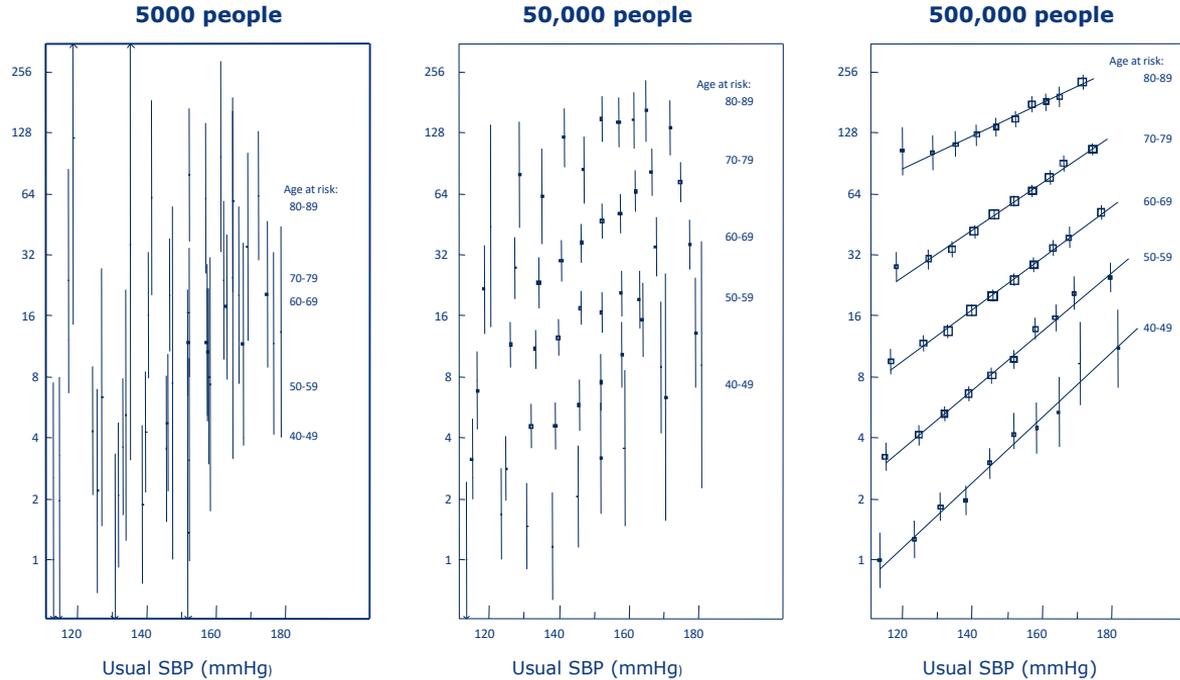
Dr. Paul Janssen

Bigger = Better ??



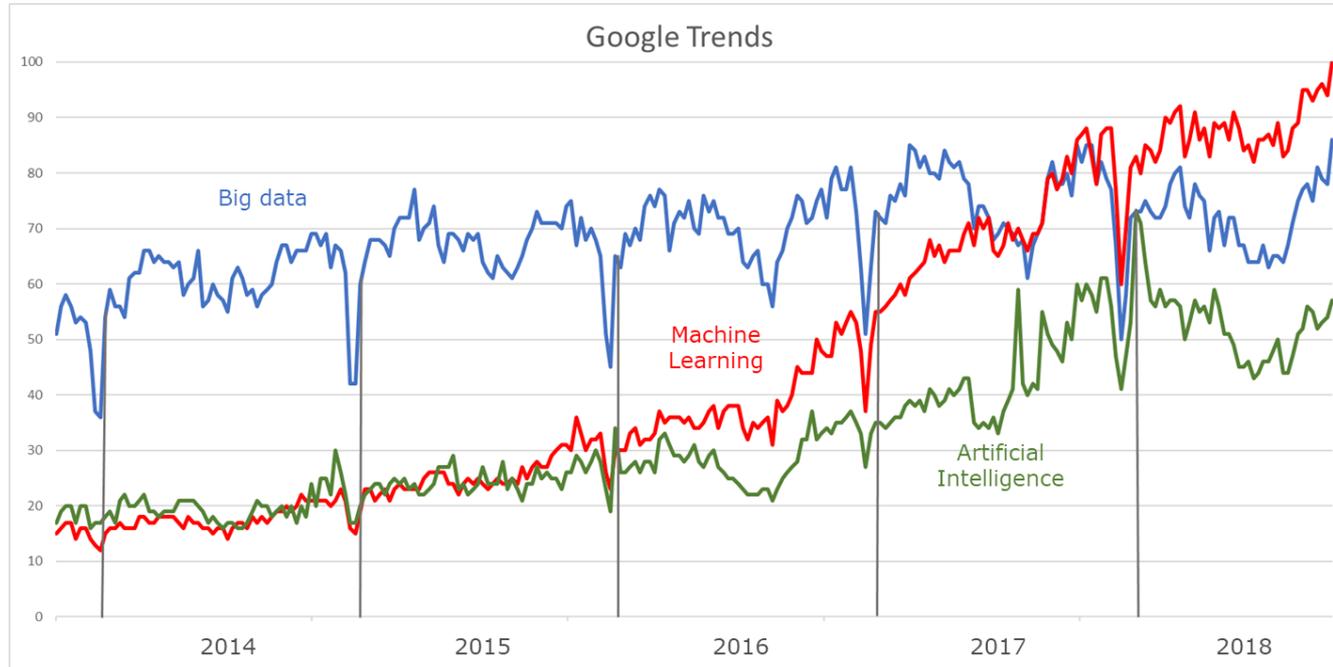
Howard Hughes' plane only flew one mile ...

Power in numbers ...

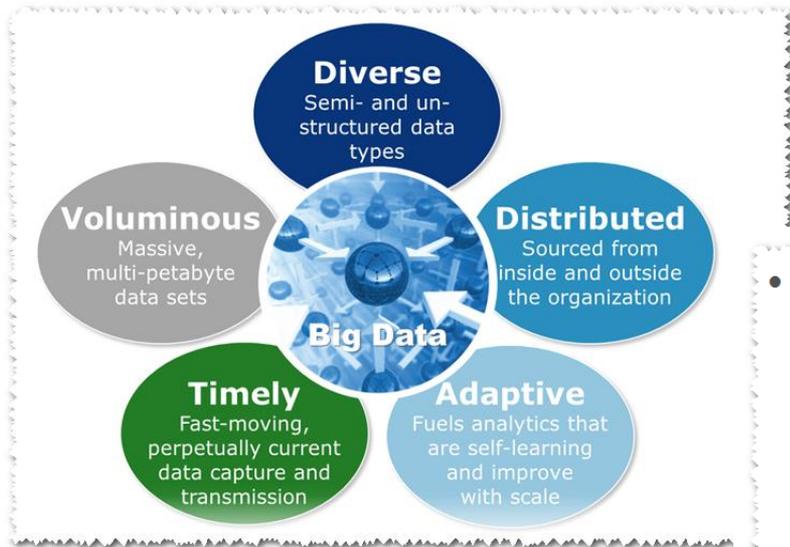


The Prospective Studies Collaboration: Lewington et al. 2002

Machine Learning has overtaken Big Data

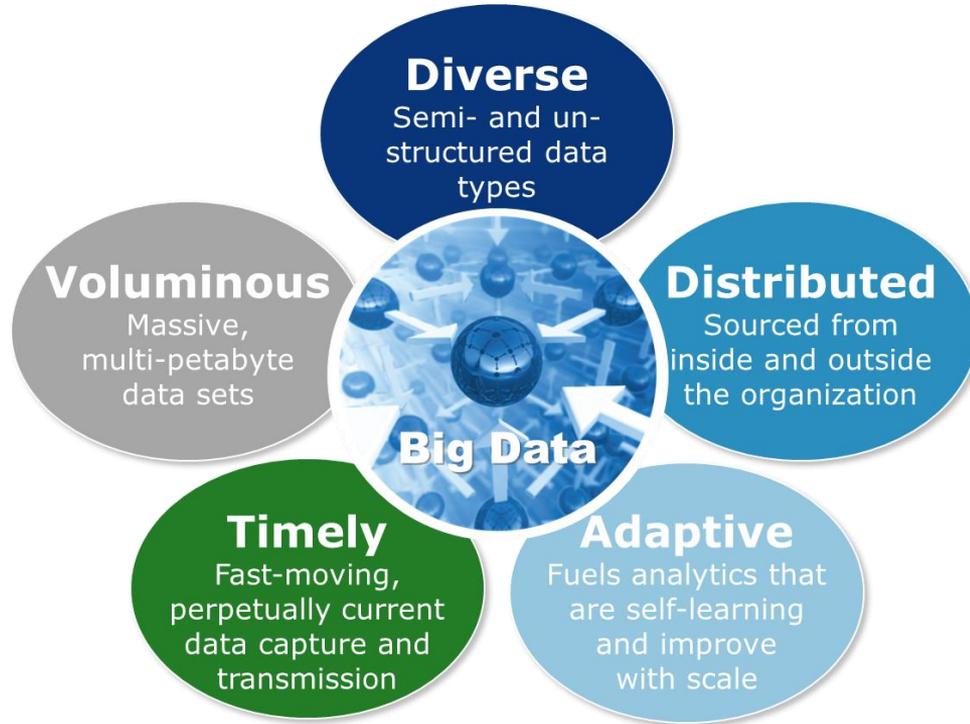


Big data vs Real World Data



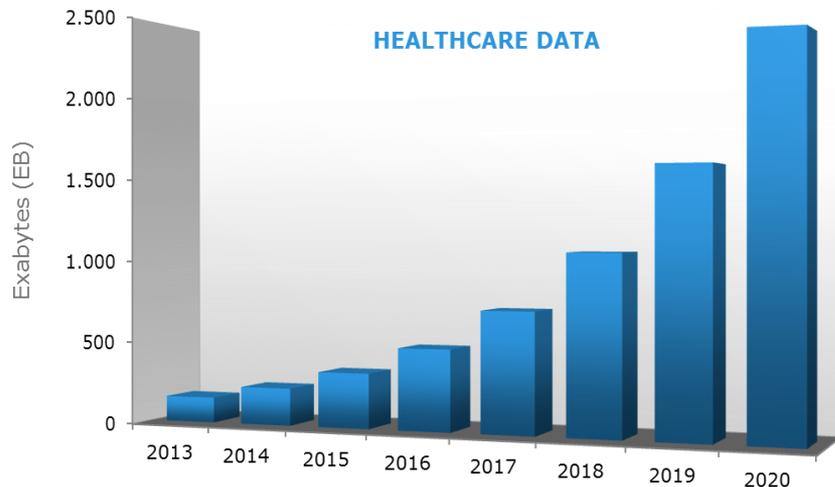
- RWE is generated using data typically collected in **usual health care settings**. RWE is most commonly **generated using a range of non-interventional (observational) studies**, including:
 - **Primary data** collections such as **registries** collecting prospective and/or retrospective data, or **surveys** collecting cross-sectional or retrospective information.
 - Analyses of **secondary data that includes (electronic) medical records, insurance claims data, and government databases** which provide data typically used for retrospective analyses.

Big Data Defined

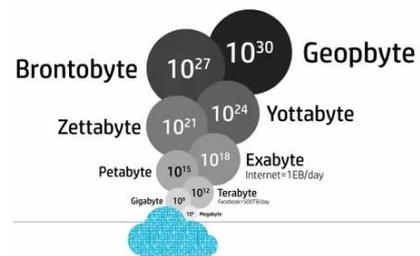


Explosion of healthcare data

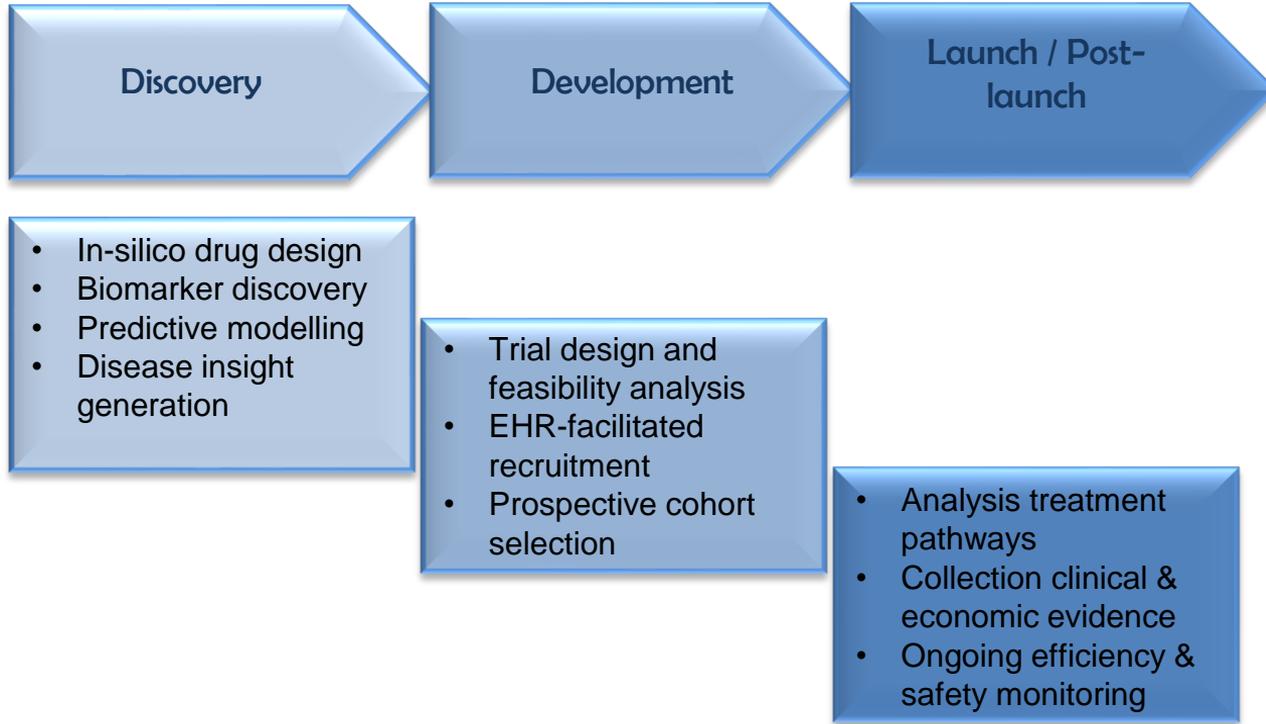
Healthcare data growth is one of the fastest across many industries. A 48% annual growth rate will lead to 2,314 Exabytes of data in 2020.



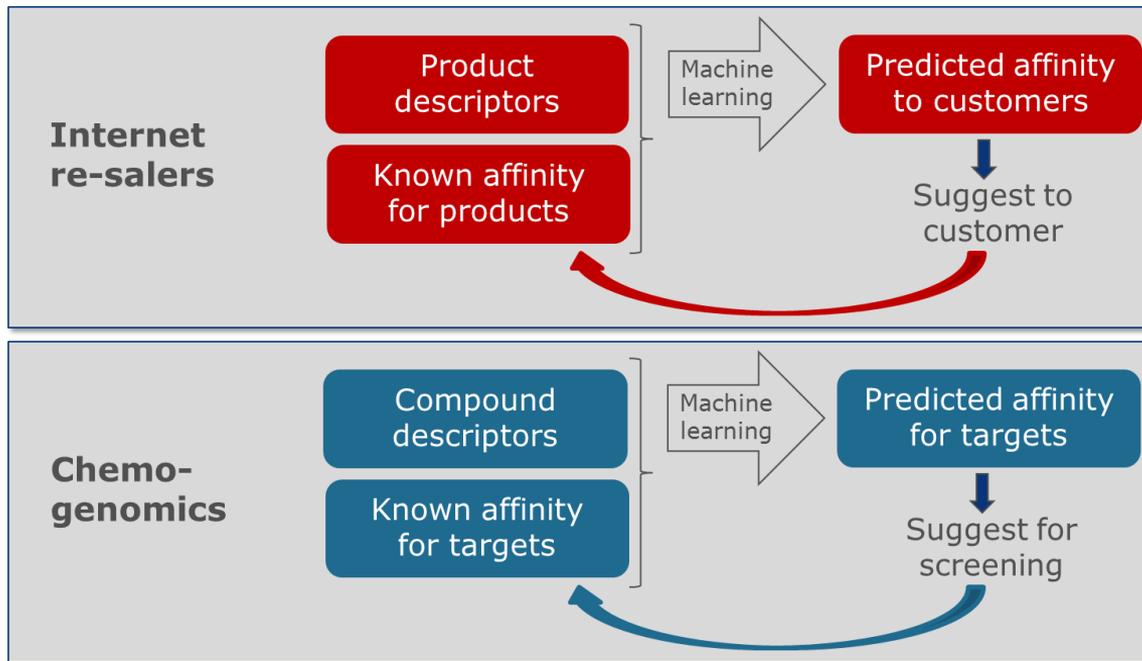
Enterprise Strategy Group 2011, Research report: North American Healthcare Provider Information



Opportunities for Real/Big data



Developing in-silico drug design



THE **NETFLIX**-IZATION OF DRUG DISCOVERY

>100M data points with biochemical activities of tested compounds available for training

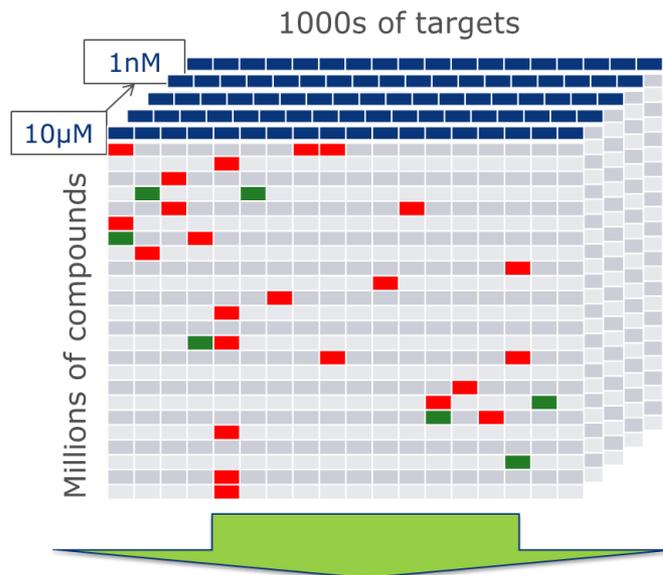


>100M training points

MELLODDY

https://twitter.com/MELLODDY_IMI

New IMI project in which 10 pharma companies collaborate



Identify and select compounds with good biochemical activity for target(s) of interest.

THE **NETFLIX**-IZATION OF DRUG DISCOVERY

janssen

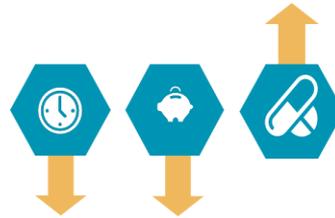
PHARMACEUTICAL COMPANIES
OF Johnson & Johnson

Challenges in trial execution

The percentage of studies that complete enrolment on time:
18% in Europe,
7% in the US



Potential improvement through use of Real World Data



1/3 of protocol amendments are avoidable, at a cost of **\$0.5m**



Almost **half** of all trial delays caused by patient recruitment problems



Only **1/3** of the sites engaged in a multicentre study manage to enrol the requisite number of patients



50% of today's clinical trials fail to achieve the target recruitment



Source: IMI-EHR4CR project

EHR4CR

The EHR4CR project

- EHR4CR – Electronic Health Records for Clinical Research
 - + 4+1 year project (2011-2016), 35 partners, budget >17M€
- Objectives & Scope
 - + Provide a platform for **trustworthy re-use of EHR data** to support innovation in clinical research and healthcare operations.
 - + Securely reusing **health data** for optimising clinical trials
 - + **7 pilot sites across Europe**
- Status
 - + Extended into 2016 for making the transition to a sustainable platform
 - + Initiated a **Champion Programme**, connecting hospitals to an operational platform, building up experience with pharma
 - + The **European Institute for Innovation through Health Data** – an independent governance body



For more information:
<http://www.ehr4cr.eu/>

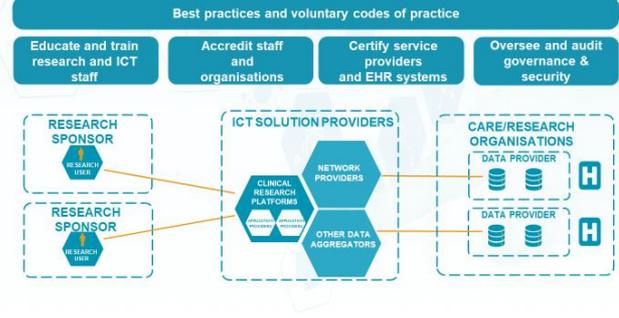


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For profit – InSite platform

iHD information governance priorities



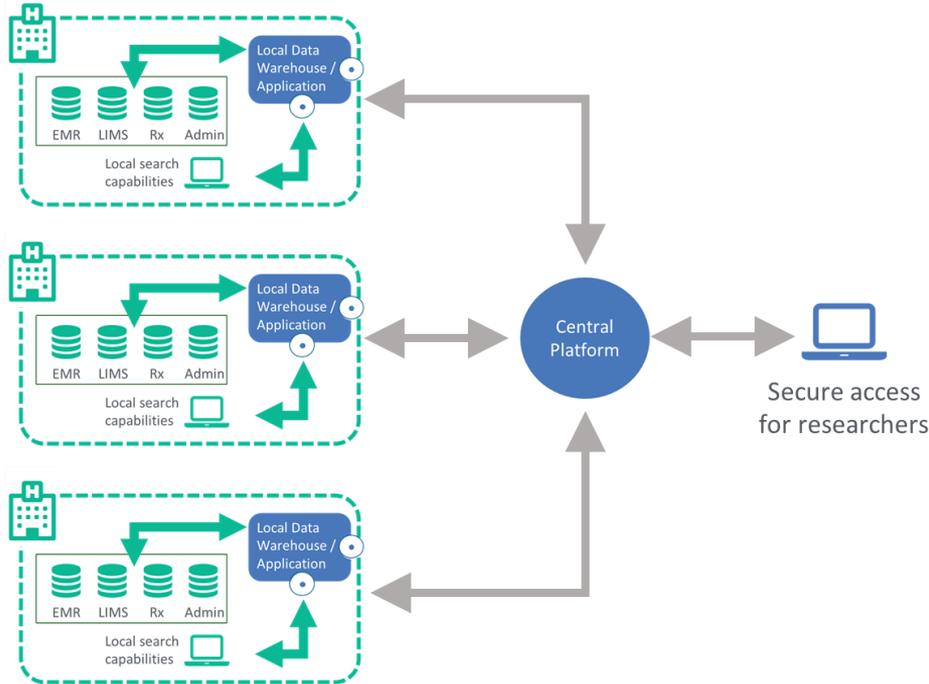
Non-profit – iHD institute

Source: presentation Prof Dipak Kalra



PHARMACEUTICAL COMPANIES
OF Johnson & Johnson

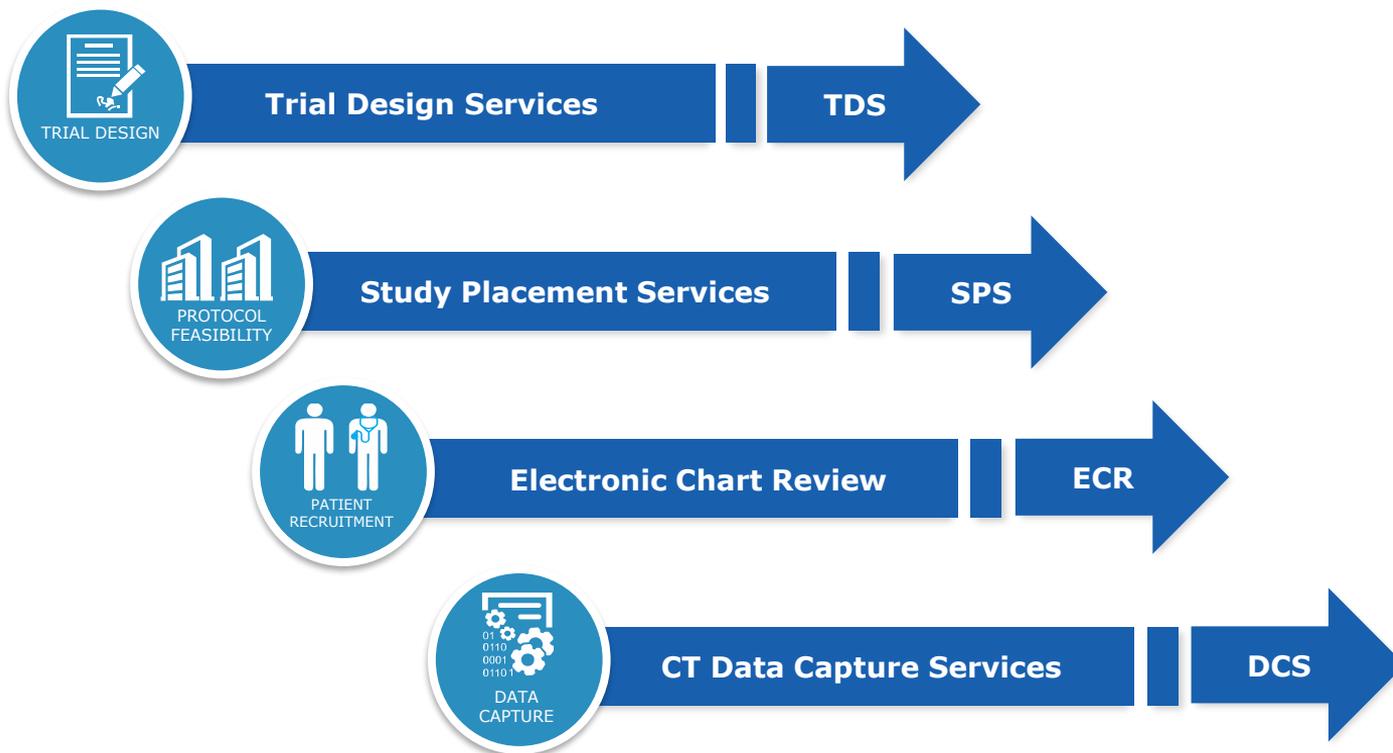
Stimulating the flow of data through federated networks



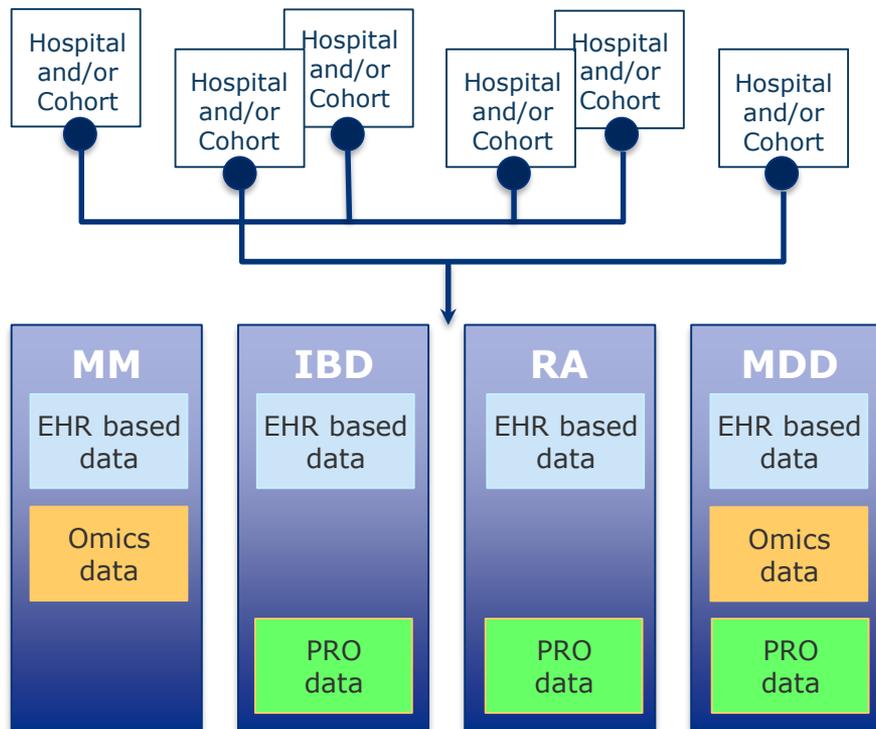
Benefits of federated networks

- Data remains under the control of the data owner
- Locally required legal and ethical approvals apply
- No patient level data leaves the owner's site, only aggregated counts, thereby ensuring patient privacy
- GDPR – '*Privacy by Design*'
- Analysis is "brought to the data" rather than creating central data repository
- Use of common data model allows for efficient search / analysis across multiple data sets
- Requires close collaboration with data owners which builds trust

Using federated data in clinical research



From “broad” to “deep” data



The broad network of RWD sources (hospitals, cohorts, other) can serve as starting point for enrichment (deepening).

By disease area, original RWD can be enriched based on the needs for (clinical) research, thereby creating a so called “T-shaped” data ecosystem (combining broad and deep data)

True open science collaboration



Who We Are | Who We Serve | Data Standardization | Software Tools | Resources | Join the Journey | Events

Welcome to OHDSI!

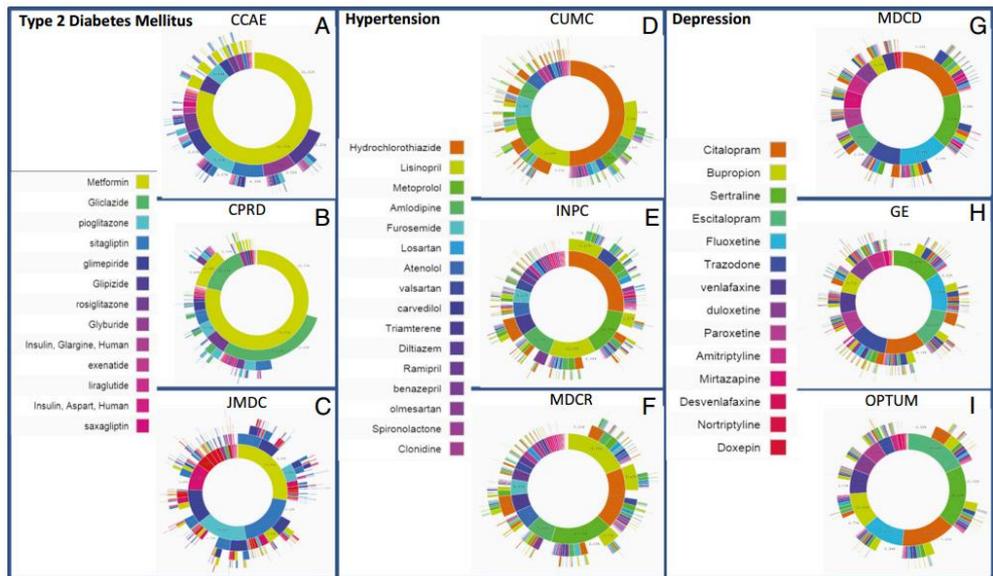
The Observational Health Data Sciences and Informatics (or OHDSI, pronounced "Odyssey") program is a multi-stakeholder, interdisciplinary collaborative to bring out the value of health data through large-scale analytics. All our solutions are open-source.

OHDSI has established an international network of researchers and observational health databases with a central coordinating center housed at Columbia University.



www.ohdsi.org

Power of distributed data --



Collaboration with
11 data sets representing
255Mio subjects

Characterizing treatment pathways at scale using the
OHDSI network

George Hripcak^{a,b,c,1}, Patrick B. Ryan^{c,d}, Jon D. Duke^{e,g}, Nigam H. Shah^{f,i}, Rae Woong Park^g, Vojtech Huse^h,
Marc A. Suchard^{l,m}, Martijn J. Schuemie^g, Frank J. DeFalco^g, Adler Perotte^g, Juan M. Banda^g, Christian G. Reich^l,
Lisa M. Schilling^{g,m}, Michael E. Matheny^{g,n}, Daniela Meeker^{h,o}, Nicole Pratt^g, and David Madigan^g



New IMI project



Aligned with  **OHDSI**
OBSERVATIONAL HEALTH DATA SCIENCES AND INFORMATICS

-  Harmonised 100 million records, mapped to the OMOP common data model
-  Ecosystem of certified/qualified SMEs harmonising data sources, supported by €17mio fund via open series of calls
-  Federated analytics via OHDSI tooling, ARACHNE and EMIF platforms
-  Impact: Improving trust and reusability of real world data for key stakeholders

Conclusions

- Big data offers opportunities along the full product life cycle
- Specific analytical skills and methods are required
- Analysis and approaches to big data need to take patient / subject privacy challenges into account
- Federated approaches can help to mitigate privacy challenges



QUESTIONS

Bart Vannieuwenhuyse
bvannieu@its.jnj.com



Mr. Yvon Merlière

**Project Director DMP, Caisse Nationale de
l'assurance maladie**

Project DMP





Presentation of the SMR (DMP): The Shared Medical Record

12th September 2019



Sommaire

Introduction
about the SMR



Data security



Access
regulation



Contents of the SMR



Integration of the SMR
to professional
software solutions



Use-cases



Main figures
and objectives

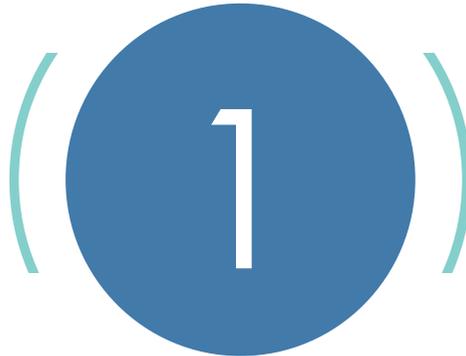


Summary





Introduction about the SMR



The SMR: A digital health record booklet enshrined within the French legislation



In 2016, the national Parliament enacted a law providing every French citizen with a digital health record booklet called the SMR.

2016 : Law relating to the modernization of the healthcare system



Opt-In creation of the SMR:

The creation is based on the explicit consent of every patient



2021



Opt-Out creation of the SMR:

The creation is automatic, similar to what is done in Belgium, Canada and Australia

Why has France developed the SMR ?



To meet patients' need of information by setting up their medical file

2002 : Law relating to the rights of patients and the quality of the healthcare system

"Patients have the right to dispose of their medical file without having to consult a physician. Medical information is accessible on the internet."



To improve disease prevention and healthcare coordination

Patients dispose of all of their medical information, especially in case of emergencies or when they go on vacation.

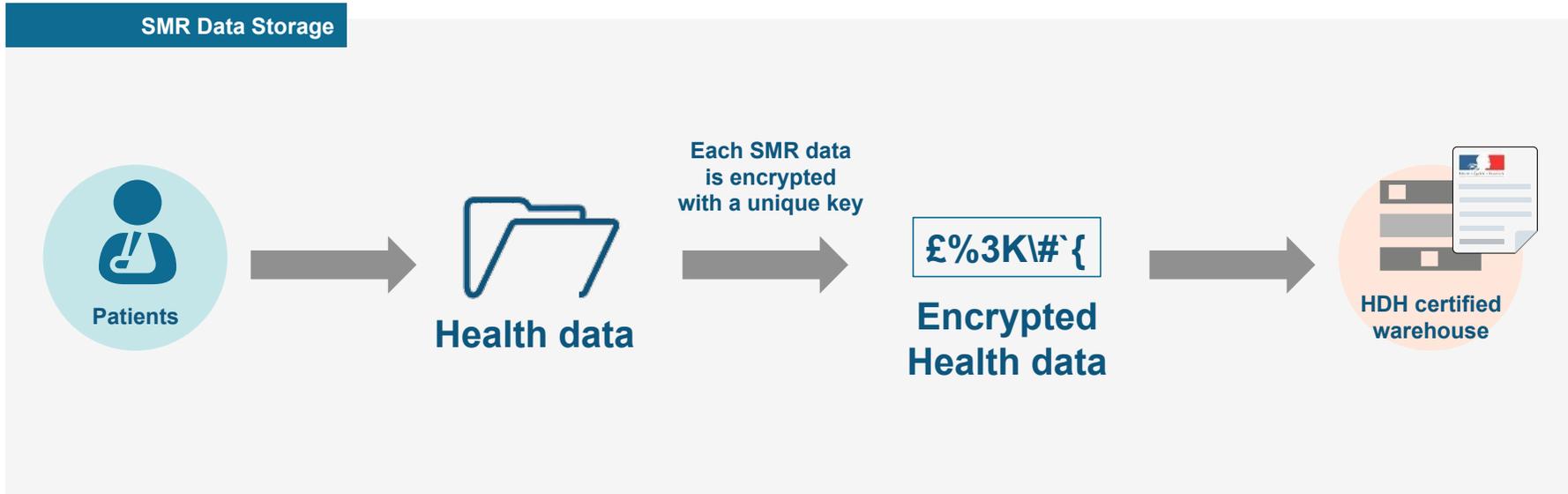
They can then, give access to their medical data to the new physicians they choose to consult.



Data Security



The SMR: A highly secured service



Data is stored in a **unique, centralized and secured warehouse**

- The conditions of storage are **regulated by French law**:
- ▶ The GHISP (General Health Information Systems Policy) is in charge of **setting the standards for any warehouse** that wishes to store health data: The HDH (Health Data Host) standard
 - ▶ The **HDH standard** is certified by the **Ministry of Health**

Access regulation



SMR Access Modalities: Restricted rights



Access to the SMR is limited to the patient and members of his medical care team. A strong two-factor authentication system has been put in place:

For the patient



User ID and Single-Use password

+

One-time password (OTP)

For the medical team member *



Medical Professional Card (MPC)
delivered by professional authorities

+

PIN number

*The only medical practitioners able to access the SMR are those authorized by the patient.

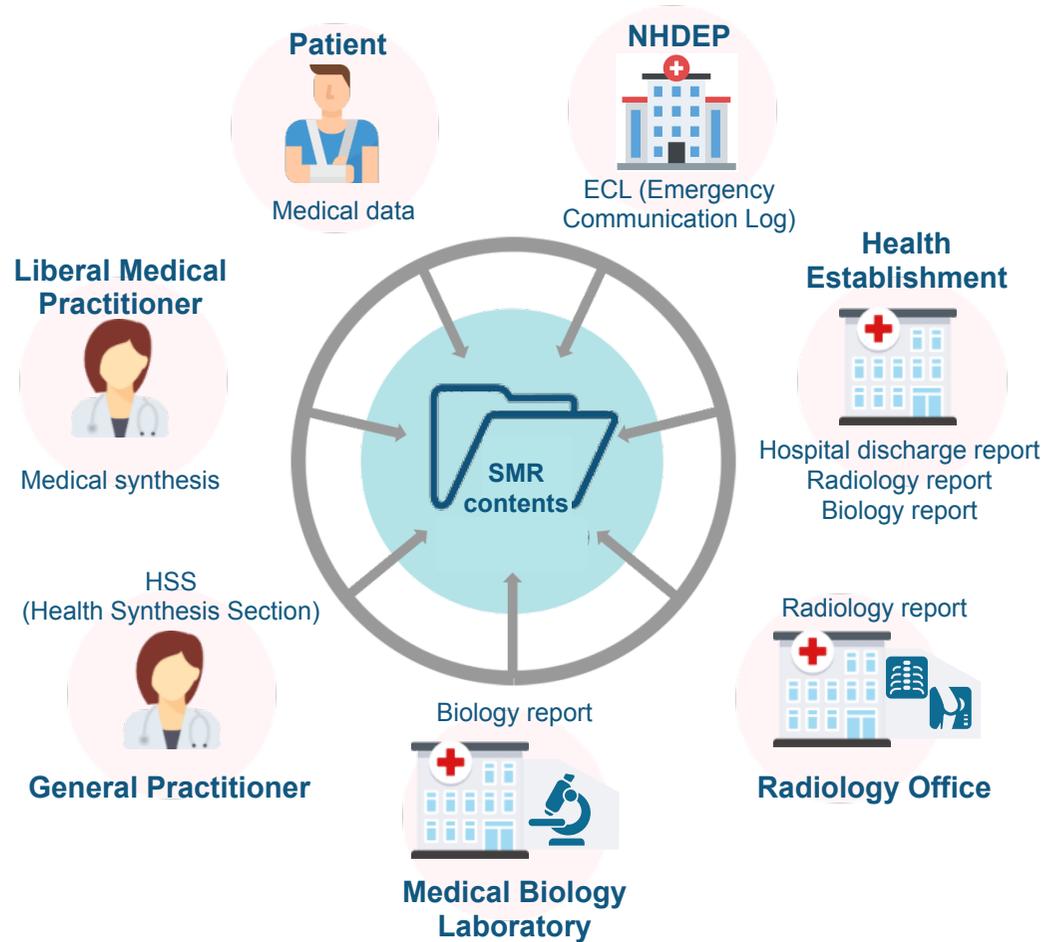


In light of these restrictions, it is impossible, for example, for the French Social Security System (Assurance Maladie) and/or private companies to access a patient's SMR data.

Contents of the SMR

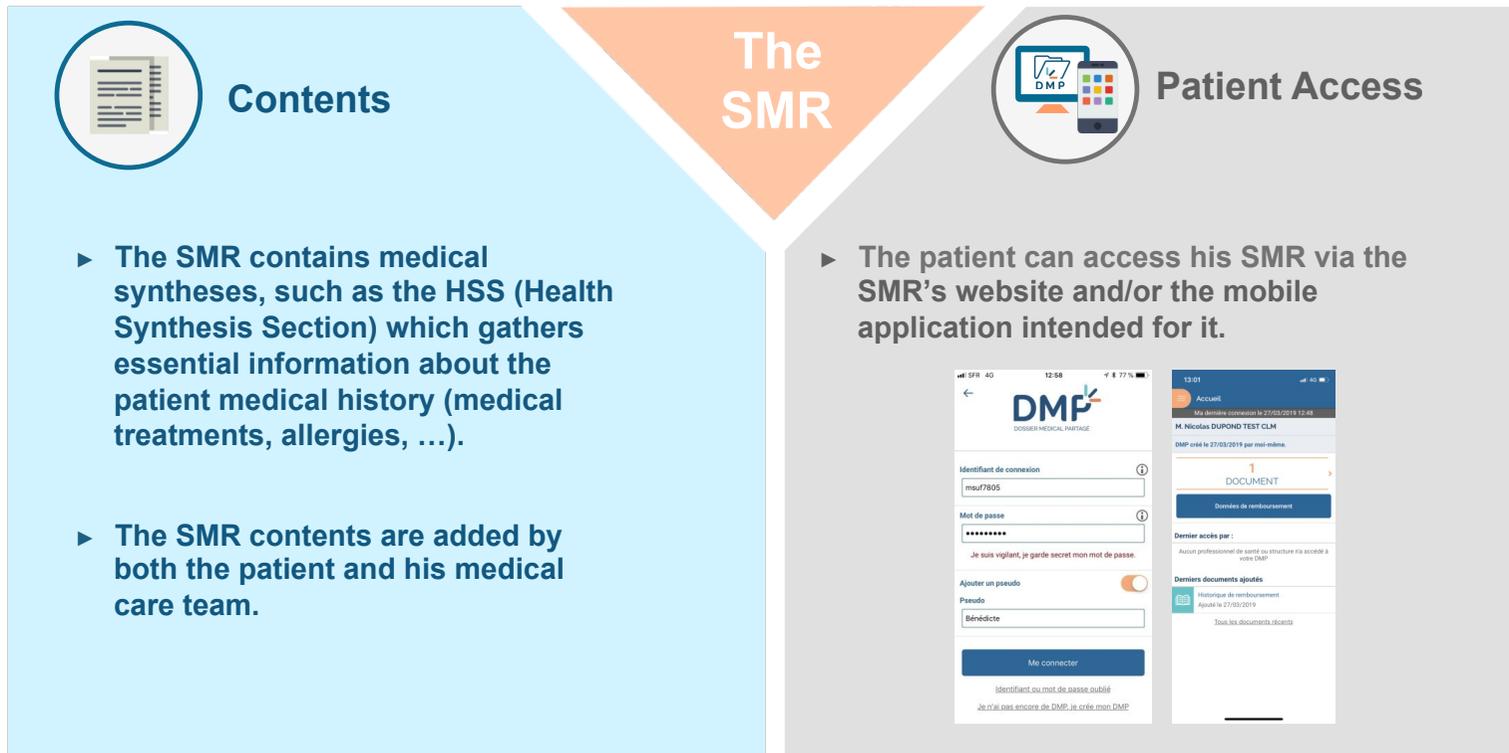


The SMR: Filled by both the patient and his medical care team (1/2)



► The SMR contents is added by the patient, medical practitioners, health establishments and social medical institutions

The SMR: Filled by both the patient and his medical care team (2/2)



Integration of the SMR to professional software solutions



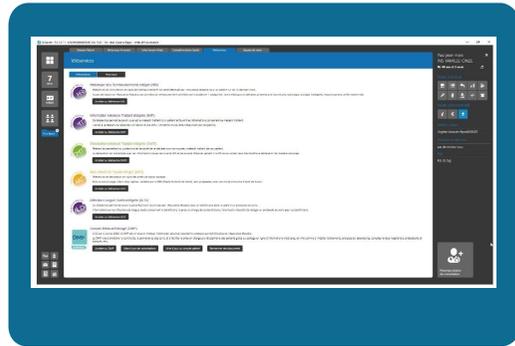
Integration of the SMR to professional software solutions



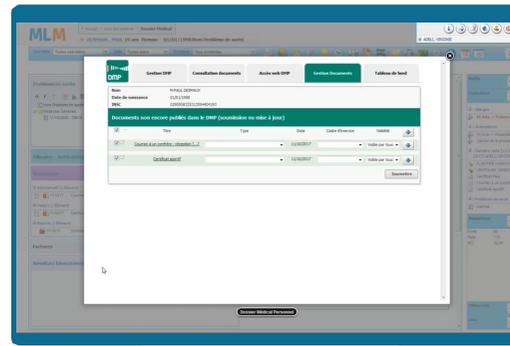
The integration of the SMR to professional software solutions is facilitated by the interoperability framework defined at the national level, by the French Agency of Digital Health. This framework is defined to enable all health software solutions to send and receive data from one another in regulated and predefined flows.



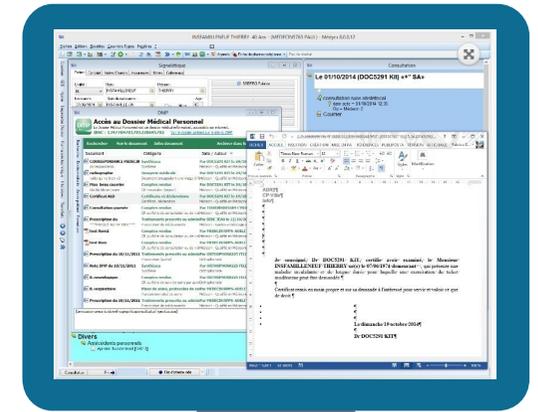
Simply Vitale



Dr Santé



MLM



MedyCS



A lot of workshops have been done in collaboration with software publishers in order to define the links between the SMR and the health professional software solutions.

Use-cases



Use-cases of the SMR by medical practitioners

Survey concerning the use-cases of medical practitioners consulting the SMR



Amongst the Medical Practitioners who consult SMR the most, we find that several use-cases are directly linked to the practice of the MP, but there is also one use-case resulting from a patient request.

□ 6 use-cases linked to the practice of the MP:

- 1 In case of an MP's imminent retirement**
Case of a pediatrician: "The practitioner uses the SMR as he plans to retire [...] and wishes for all of his patients to have an updated SMR when they go consult a new practitioner".
- 2 Within the scope of telemedicine**
Case of a pediatrician: "The practitioner uses the SMR for telemedicine".
- 3 For the follow-up of Patients at risk, especially on their vacation place or in case of emergency**
Case of a general practitioner: "The practitioner consults the SMR and adds the HSS document for patients suffering from serious conditions".

- 4 To consult documents following the hospitalization of a patient**
Case of a general practitioner: "The practitioner consults the SMRs of hospitalized patients".
- 5 To secure the work of anesthesiologists**
Case of an anesthesiologist : "I consult the SMR of each and every patient to check the information they gave me about the medication they are on. 37 % of patients forget information."
- 6 To research information about a patient**
Case of a pediatrician: "The practitioner systematically consults the SMR when he has no information about a patient".

□ 1 use-case of SMR consultation at the patient's request

Main figures and objectives

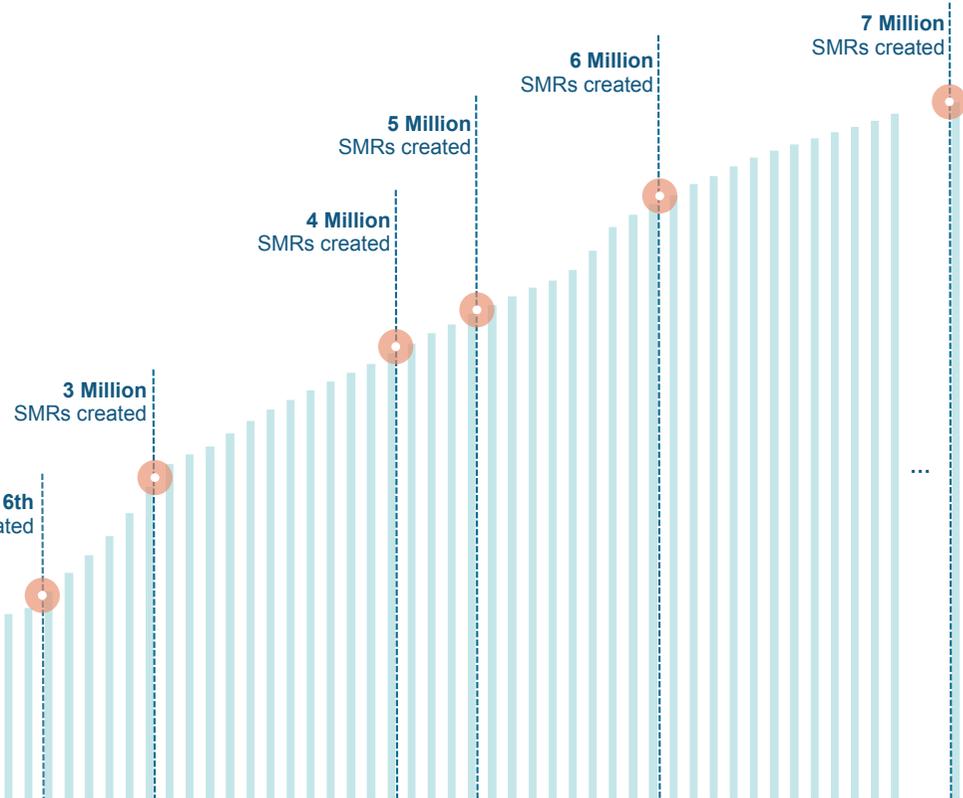


Evolution of the accumulated created SMRs

Accumulated created SMRs summary:



67 Million French Citizens
55-60 Million SMRs: 2020 objective with Opt-Out
7 Million SMRs created on the 15/09/19



Accumulated created SMRs evolution:



SMR Activity of various medical professions



Summary of the SMR created and number of electronic records consultations performed by the various medical professions



Summary of the active SMR medical practitioners in comparison to the total population of practitioners within the territory

City Professions (Liberal Professions)	Number of independants practicing within the territory	From January 2016 to December 2016				From September 2018 to August 2019			
		Populating MP	%	Consulting MP	%	Populating MP	%	Consulting MP	%
General practitioner	52 641	383	0,7%	840	1,6%	10 996	20,9%	23 567	44,8%
Medical Specialist	54 555	35	0,1%	56	0,1%	1 629	3,0%	3 993	7,3%
Masseur-Physiotherapist	67 860	19	0,0%	39	0,1%	98	0,1%	1 126	1,7%
Nurses	93 206	33	0,0%	126	0,1%	132	0,1%	815	0,9%
Other professions	77 562	3	0,0%	11	0,0%	144	0,2%	1 130	1,5%
Medical Biology Laboratories	3 864	6	0,2%	5	0,1%	12	0,3%	10	0,3%
Dispensing pharmacies	21 510	1	0,0%	3	0,0%	542	2,5%	2 437	11,3%

SMR Activity of HE and NHDEP



15% of Health Establishments have performed at least one SMR record action



Summary of the active SMR Health and Social Medical Institutions

HE populating SMRs	From January 2016 to December 2016	From September 2018 to August 2019
Health Establishments (HE)	52	389
Nursing Homes for Dependant Elderly People (NHDEP)	186	296
Total	238	685

Summary



Summary



The French parliament enacted a law providing every French citizen with a digital health record booklet called the SMR « Shared Medical Record »

This SMR is **not mandatory**. The official holder of the SMR is the patient.

The SMR contains reports and syntheses added by the patient himself or by a member of his medical care team.

The objectives of the SMR are:

- **To allow the patient a better understanding of his medical information**
- **To offer the medical care team an easier access to the patient's medical file, in order to insure the coordination, continuity and quality of the needed medical care**

The implementation of the SMR is incorporated **within the framework of the Personal Data Regulating Law in France** (“Loi informatique et libertés”):

- **Centralized hosting of data**
- **Respect of the security rules** as defined by the General Health Information Systems Policy (GHISP), with a restricted access to data only to members of the medical care team, who have been approved by the patient himself.

Today, **7 million SMRs have been created**, with an objective of **55 to 60 million of SMRs by 2021**.



Thank you for your attention



LE DMP, LA MÉMOIRE DE VOTRE SANTÉ.





Mrs. Ann Costello

**Global Franchise Lead Centralised Solutions,
Roche Diagnostics International**

Clinical decision support that helps in saving lives





Ann Costello
Head of CPS Business Area
Roche Diagnostics

**TO CLINICAL
DECISION
SUPPORT FOR
IMPROVED
PATIENT CARE**

FROM DATA POINTS

WHERE CARE LEADS





Why are we here?

“According to my doctors, I am not supposed to be talking to you now. They gave me about a year to live after I developed aggressive bladder cancer. But here I am three years later, telling you my story — almost cancer-free and living my life.”

— Michael Negrin, Israel

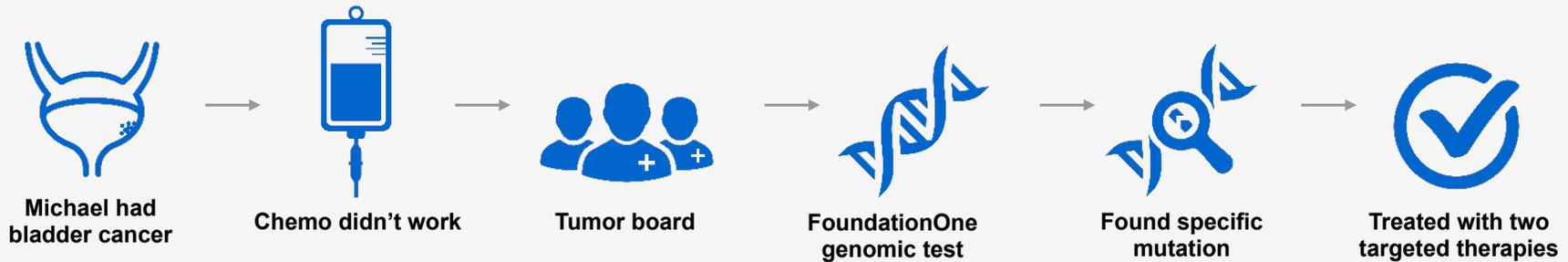


WHERE CARE LEADS



Michael's journey

Combining the power of diagnostics, data and therapy to save his life



Today, access to multiple data sets and targeted therapies are **MAKING PATIENT CARE MORE COST-EFFECTIVE FOR HOSPITALS AND IMPROVING PATIENT OUTCOMES**



WHERE CARE LEADS



**By 2020, medical
knowledge will
double itself every...**



¹<https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3116346/>

WHERE CARE LEADS

Data is accelerating changes in healthcare

Opportunity to address some of the complexity



REAL-WORLD DATA AND DIAGNOSTICS

New and alternative
DATA SOURCES
are available



ANALYTICS

Leading organizations
to incorporate
**DATA INTEGRATION
AND ANALYTICS**



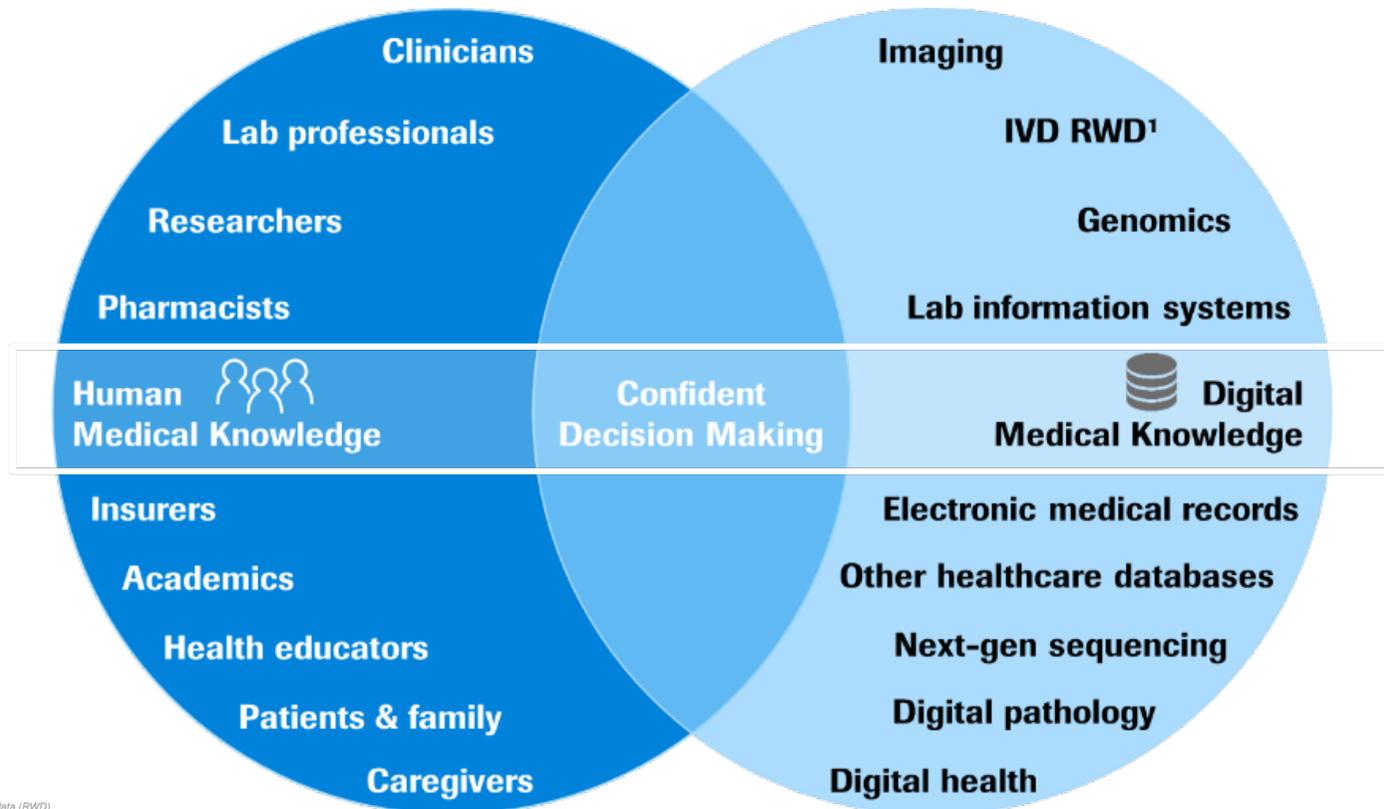
PATIENTS, CLINICIANS, PAYERS

Now stakeholders have
an increased focus on
OUTCOME and
VALUE-BASED CARE

WHERE CARE LEADS

Opportunity – Data Enabled Healthcare

Good medicine is the result of human & digital medical knowledge



List not exhaustive
¹ In-vitro diagnostics (IVD) real-world data (RWD)

WHERE CARE LEADS

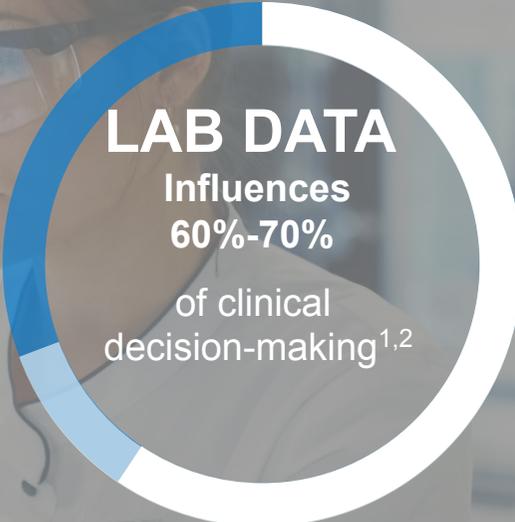


The laboratory is the engine of digital transformation

Foundation for good clinical decision-making



IVD <2%
of total worldwide
healthcare spending^{1,2}



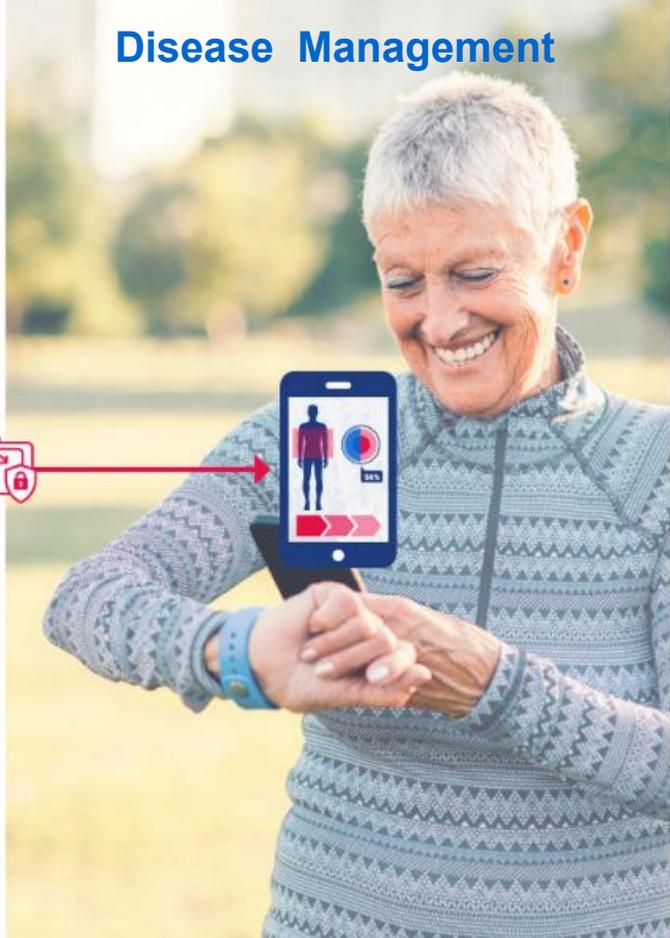
LAB DATA
Influences
60%-70%
of clinical
decision-making^{1,2}

Overcoming all the challenges labs and the healthcare face requires more than a dynamic solution;
it demands a transformation.

1. European IVD Market Statistics. EDMA. 2013
2. Rohr U-P, Binder C, Dieterle T, Giusti F, Messina CGM, Toerien E, et al. (2016) The Value of In Vitro Diagnostic Testing in Medical Practice: A Status Report. PLoS ONE 11(3): e0149856. <https://doi.org/10.1371/journal.pone.0149856>.

WHERE CARE LEADS

Digital Transformation at Roche Diagnostics



Patient journey optimization in heart failure

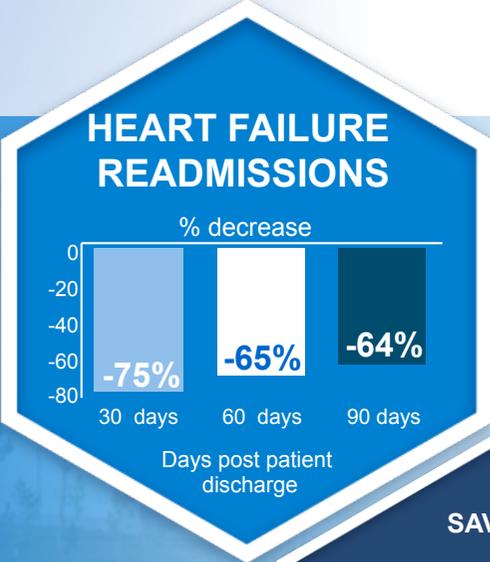
Hospital Juan Ramon Jimenez — Spain

608 beds

Public hospital

MAIN REASONS FOR ACTION

- Optimize patient journey by using diagnostic information



SAVINGS

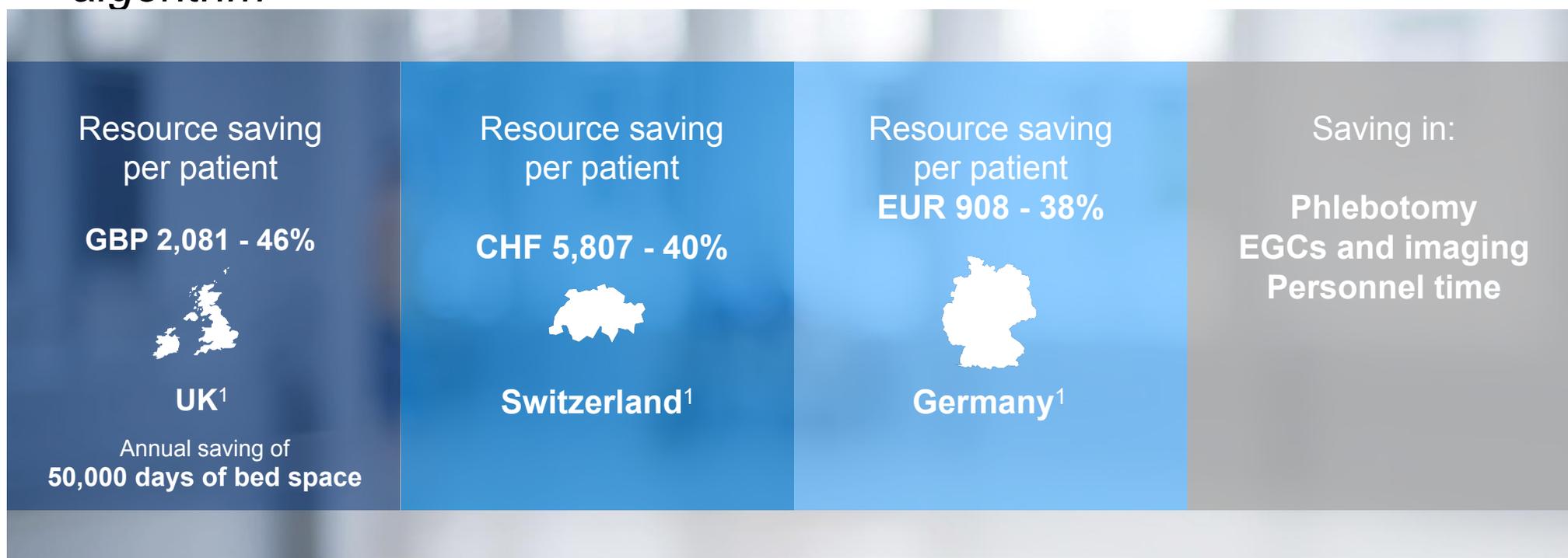
Achieved 1.5M EUR
per year in savings for hospital

Source: Customers In Sight



Rapid heart attack diagnosis reduces resource use

Significant savings possible in the ER with Roche cTnT-hs 1h algorithm



1. Ambavane, A. et al. (2017). PLoS One 12(11), e0187662. Cost savings vs Standard of Care (SoC)

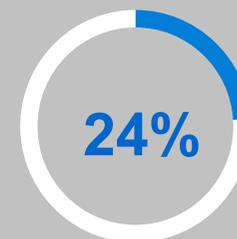
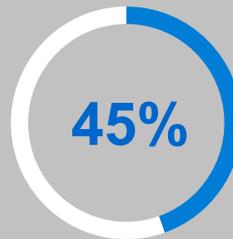
WHERE CARE LEADS



Preeclampsia testing helps reduce pregnancy care costs

Example from Germany shows savings from fewer unnecessary hospitalizations

Use of the Roche sFlt-1/PIGF ratio can **reduce hospitalization rates**¹



*Expected cost saving 361 EUR per patient**

Expected annual cost savings of more than 39 mEUR nationally in Germany^{†,2-4}

sFlt-1/PIGF reimbursed by statutory health insurance in Germany, starting Oct 2019



PE: Preeclampsia; PIGF: Placental growth factor; sFlt-1: Soluble fms-like tyrosine kinase-1
*Robust to plausible changes in main parameters. † Based on 108,968 pregnant women per year presenting with hypertensive disorders²⁻⁴
1. Schlembach D1, BMC Health Serv Res. 2018 Aug 6;18(1):603. doi: 10.1186/s12913-018-3406-1. 2. www.gbe-bund.de 3. Engel J, et al. Der Klinikarzt 2012; 4. Dieff A, et al. Geburtshilfe Frauenheilkd 2015

Using data from multiple sources to support decision making





NAVIFY® Decision Support Portfolio

NAVIFY® Tumor Board solution for oncology care teams



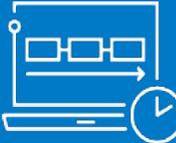
Secure Patient Data



Collaboration Among Specialists



Track Tumor Board Decisions & Follow Up



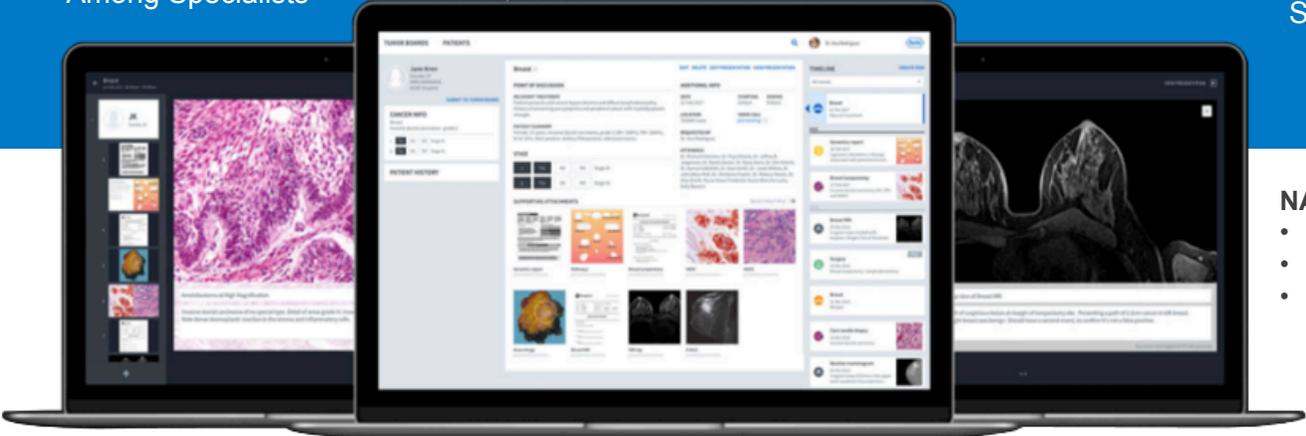
Increased Workflow Efficiency



Comprehensive Patient Overview



Standardization Across Tumor Boards



- NAVIFY Apps:**
- Clinical Trial Matching
 - Publications search
 - Guidelines (development)

Now available in select markets
NAVIFY.com/tumorboard
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All trademarks recited herein are Roche trademarks

WHERE CARE LEADS

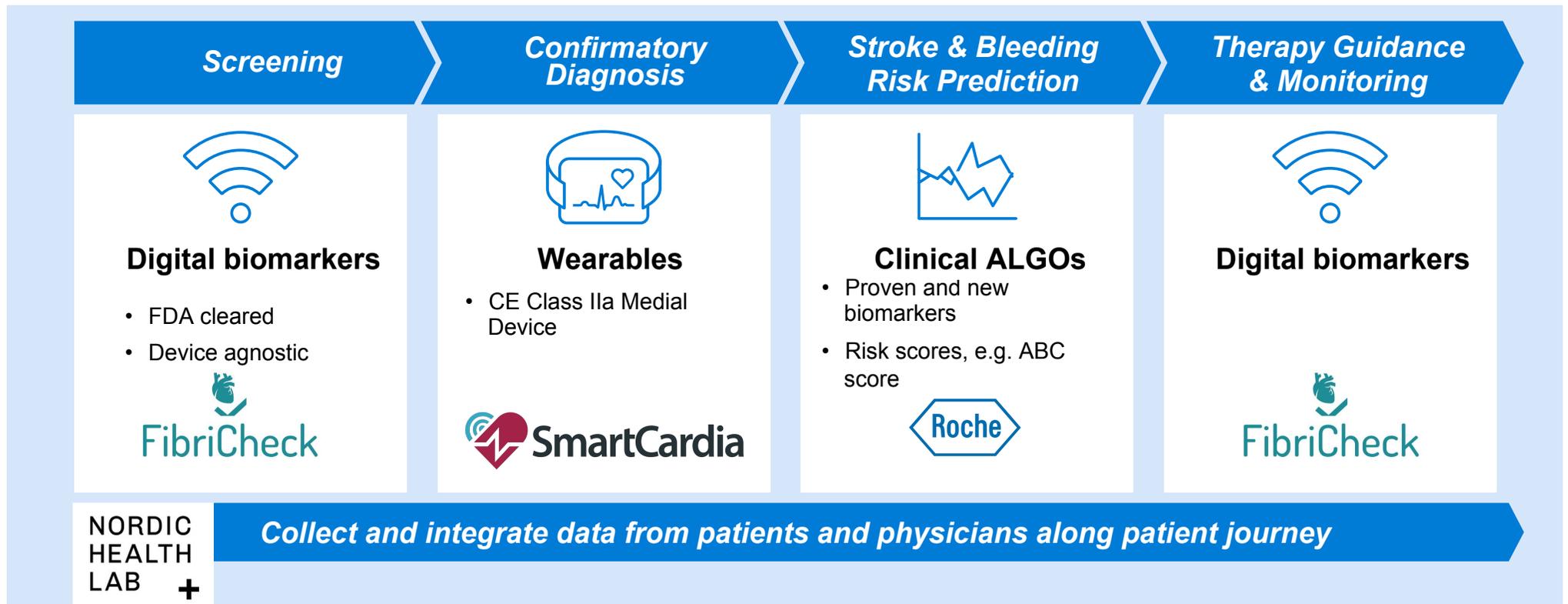
Disease Management





Digital tools supporting Disease Management

Improved diagnosis and management of atrial fibrillation patients



Disclaimer: The displayed solution is a concept and not yet established or proven with clinical studies.
Disclaimer: All claims and data included in this presentation belong to the respective third parties. Roche is not responsible for the validity of these claims. Roche is working on research projects with these third parties.

WHERE CARE LEADS

Closing thoughts

The role of In-vitro diagnostics (IVD) testing is **under valued** in clinical decision-making and we believe it can **reduce costs** and support a **positive impact** on patient outcomes

Clinical decision support tools can **fundamentally change** the way we **diagnosis and treat** patients

By leveraging the combined strengths of **diagnostic testing, digital tools and therapy**, we can help close the gaps in patient care and aspire to **make a real difference** in the lives of patients



Doing now what patients need next



Mr. Bert Hoorne
Industry Technology Strategist
Az Groeninge: Applied AI in healthcare

Applied A.I. in Healthcare

Medical Imaging AI
to Empower Clinicians

September 11th, 2019

Bert Hoorne
Health Industry Technology Strategist
Western Europe



Center Oncology/Radiotherapy



Total Surface Area: **117.422 m²**

Number of medical doctors: **197**

Total recognized beds: **1054**



LIEFHOOGHE NICK

Radiation Therapy?



Why?

To cure cancer
To reduce symptoms

How?

Damaging the DNA within cancer cells, destroying their ability to reproduce

Linear Accelerator: TrueBeam (Varian)

TrueBeam

TrueBeam STx



Radiotherapy
- 120 leaf MLC



Radiotherapy & **Radiosurgery**
- 120 leaf **High Definition** MLC

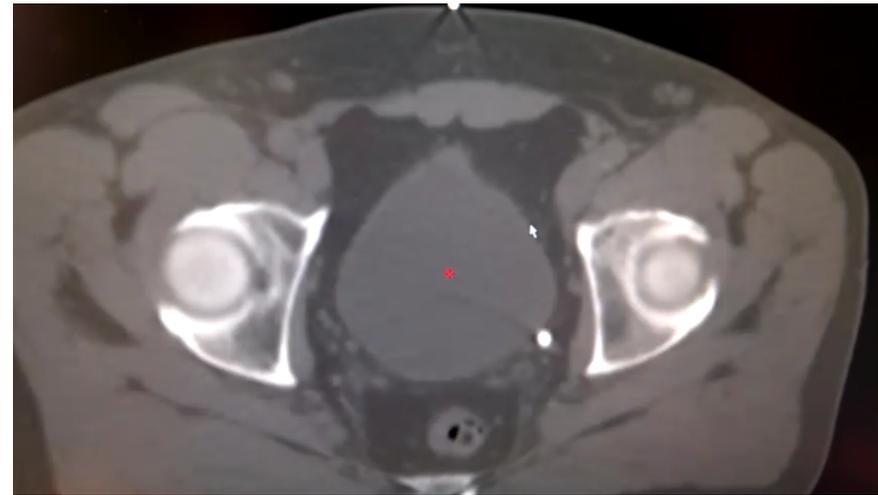
Assistive AI for radiotherapy planning



Problem: Delineating tumors and anatomy in images by hand is costly and inaccurate

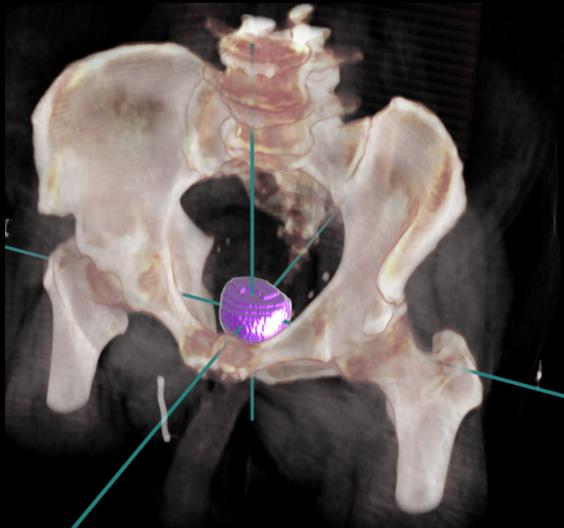


A linear accelerator (linac) for radiotherapy delivery



Tracing anatomy in a popular commercial tool

The InnerEye position



InnerEye is a **research project** that develops machine learning cloud services to

assist medical experts

in tasks of **measurement, delineation** and **quantitative temporal assessment**



“What used to take hours can now be done in minutes”

Dr. R. Jena, Radiation Oncologist, University of Cambridge Hospitals

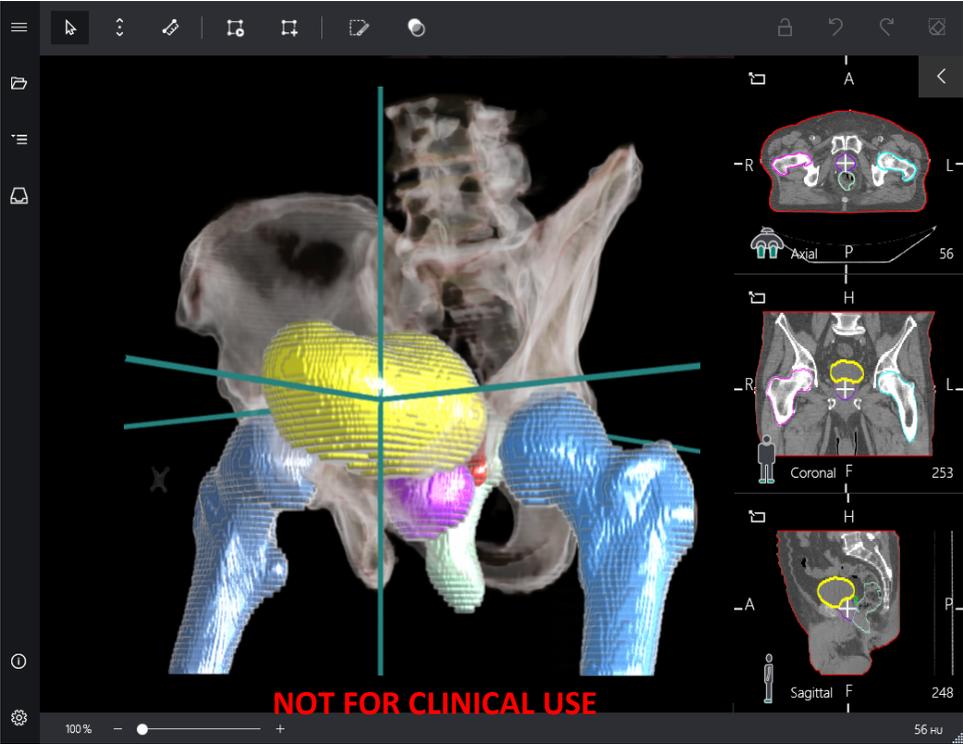
The 3D image segmentation app



Efficient segmentation of anatomy and pathology



FDA 510(k) clearance received on Dec 28th 2017 as class II medical device.



ML segmentation of a prostate structure set



Loading CT DICOM image

Selecting the ML model: ProstateRT

Applying the ML in the cloud (approx. 58 seconds)

- De-identifying the image
- Compression and transmission to the cloud
- Returning the contours

Visualization of the contours axial and in 3D

Microsoft Radiomics - Mr S Wijnen

NOT FOR CLINICAL USE

Send Feedback

POINTER SCROLL MEASURE AUTO STRUCTURE SET NEW STRUCTURE INTERPOLATE SLICE UNDO REDO UNDO ALL

Explorer

Type here to search

12:47 PM 6/13/2018

Responsible AI – it's all about Integrity & Trust



Health



Reproducibility



Explainability



Security

Integrety - Trust

7 key requirements that AI systems should meet in order to be deemed trustworthy

1. Human agency and oversight
2. Technical Robustness and safety
3. Privacy and data governance
4. Transparency
5. Diversity
6. Societal and environmental well-being
7. Accountability



PRINCIPLED ARTIFICIAL INTELLIGENCE

A Map of Ethical and Rights-Based Approaches

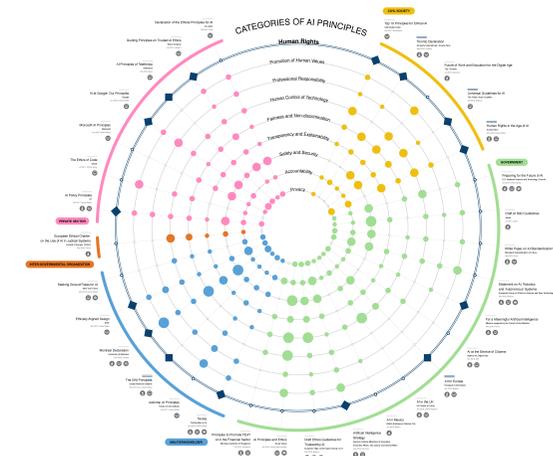
DRAFT - July 4, 2019

Authors: Jessica Peck, Thomas Hilgus, Felix Achten, Mark van Dam, Janine Peeters, Gita Kagay
Design: Ansh Singh (ansh@hinge.net)

As despite the rapid development of artificial intelligence, we've seen a proliferation of AI "principles" or guidelines for how AI should be built and used. Is there enough consistency among these efforts to suggest the emergence of a sector norm? Where and the most significant points of divergence?

This visualization presents thirty-two sets of principles side-by-side, enabling comparison between efforts from governments, companies, advocacy groups, and multi-stakeholder initiatives. It highlights eight shared themes: accountability, fairness and non-discrimination, human control of technology, privacy, proportional responsibility, protection of human rights, safety and security, and transparency and explainability, and documents where reference is made to international human rights. Our dataset is not exhaustive, but offers a snapshot of current efforts at AI principles.

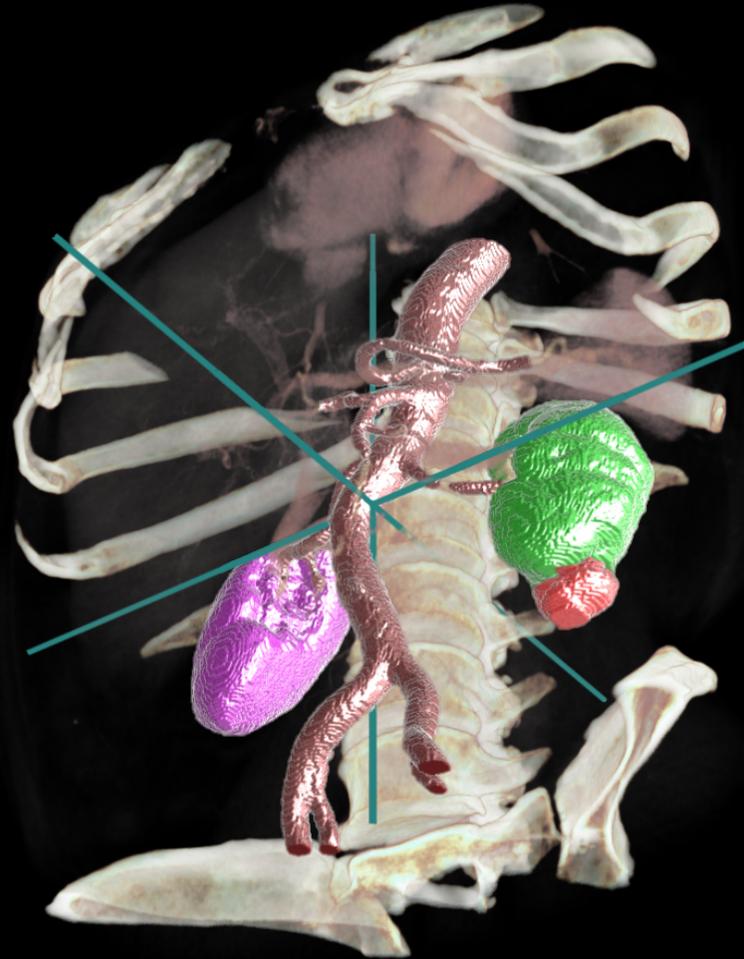
The Principled Artificial Intelligence project will also publish a white paper and the nearest final of an [open standards](#), where you can learn more about our assumptions, methodology, and key findings. It is our hope that this project serves as a starting point for further developing and clarifying



How to Read

Legend of Principles

Document Timeline



Other A.I. Possibilities

Medical conversations to medical intelligence



Project EmpowerMD

Medical conversations to medical intelligence



Mr. Felix Wandel

**EMEA Business Unit Leader of SPI, Johnson &
Johnson, Medical Devices EMEA**

CareAdvantage Experience Introduction



Johnson & Johnson

FAMILY OF COMPANIES

Solving starts with listening.

We are here to help hospitals and healthcare providers achieve the **triple aim**



How we operate



Needs Identification

Discuss challenges and perform analysis to define opportunities where we can help



Co-Creation

Working together to understand how your needs can be addressed using our capabilities



Desired Results

Tailor the approach to deliver results and measurable impact

We believe solving starts with listening.

Our tailored capabilities address your specific needs

Patient Pathways

Designed to help hospitals put patients at the centre of care; engaging them from hospital to home. We aim to improve outcomes and patient experience, while eliminating inefficiencies and reducing cost of care.

Operating Room Optimization

Lack of operating room capacity is a constant challenge for many hospitals. To address this, we aim to help operating rooms run more efficiently, enabling the surgical team to operate on more patients.

Hospital Logistics

Many hospitals are now expected to deliver improved outcomes more efficiently. We focus on co-creating tailored solutions that help streamline resources, workflows, and processes, ultimately reducing time and costs.

Financing Solutions

Hospitals are under pressure to do more with less. We offer a range of financing solutions to enable investment capabilities and support innovation where hospitals and healthcare providers need it the most.

Surgical Excellence

Designed to elevate care to new heights of surgical excellence. We develop world class technologies to enhance surgical performance, help optimize surgeon skills and knowledge, and guide patients successfully to full recovery.

What you will see today



Connecting the health care team and patients throughout the entire patient pathway through portals and apps



SPI is developed to enable surgeons to choreograph their OR, guiding the entire care team seamlessly through every surgery. It achieves this through a system of synchronized workflows, effortless documentation and real-life learning



C-SATS, part of the Johnson & Johnson Family of Companies, is an accurate and objective surgical skills assessment system, designed to help health care professionals continuously improve. *In Pilot stage and limited rollout.*

What you will see today

← PRE-OP →



care4today®

← INTRA-OP →



SPI SURGICAL PROCESS INSTITUTE

← POST-OP →



C ▶ S A T S



care4today®

Instructions for workshop

- Group to be split into 3 groups
- Each rotation will be 15 minutes
- You will have a chance to rotate through all 3 stations



Theme workshops:

**Pre-Surgical/Patient Engagement Experience
(Care4Today)**

**Intraoperative standardization & digitalization
(SPI)**



**Post-operative peer review and feedback (C-
SATs)**



**THANK YOU
FOR YOUR
ATTENTION**

**WISHING YOU
AN INSPIRATIONAL TOUR**



**SAFE TRIP BACK
TO THE MEET & GREET
CENTER**